This table summarizes key performance highlights for suppliers and retailers. For suppliers, the B&M sales figures refer to sales to all the three the retailers. Consumer sales for each supplier and retailer represent the sales of the products from their product portfolios.

**Performance Highlights**

Market Shares

Sales

Segment Leadership

Cross-Segment Sales Volumes

Product Portfolio

eMall Prices and Promotion Intensity

Financial Results

Elecssories Situation Reports

HealthBeauties Situation Reports

Key Performance Indicators

Awareness

Brand Perceptions

Retailer Perceptions

Market Shares by Consumer Segment

Sales by Consumer Segment

Market Shares by Shopper Segment

Sales by Shopper Segment

B&M Retail Prices

Promotion Intensity

Supplier Intelligence

Retailer Intelligence

Forecasts

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
| Performance Highlights | | | | | | | | |
|  | **Suppliers** | | | | | | **Retailers** | |
|  | Supplier 1 | | Supplier 2 | | Supplier 3 | | Retailer 1 | Retailer 2 |
|  | B&M | Online | B&M | Online | B&M | Online |
| Sales | | | | | | |  |  |
| Volume (units mln) | | | | | | |  |  |
| Elecssories |  |  |  |  |  |  |  |  |
| HealthBeauties |  |  |  |  |  |  |  |  |
| Value ($mln) | | | | | | |  |  |
| Elecssories |  |  |  |  |  |  |  |  |
| HealthBeauties |  |  |  |  |  |  |  |  |
|  | **Suppliers** | | | | | | **Retailers** | |
|  | Supplier 1 | | Supplier 2 | | Supplier 3 | | Retailer 1 | Retailer 2 |
| Consumer Sales | | | | | | |  |  |
| Volume (units mln) | | | | | | | | |
| Elecssories |  | |  | |  | |  |  |
| HealthBeauties |  | |  | |  | |  |  |
| Value ($mln) | | | | | | | | |
| Elecssories |  | |  | |  | |  |  |
| HealthBeauties |  | |  | |  | |  |  |
| Consumer Market Shares | | | | | | |  |  |
| Value Market Shares (%) | | | | | | |  |  |
| Elecssories |  | |  | |  | |  |  |
| HealthBeauties |  | |  | |  | |  |  |
| Volume Market Shares (%) | | | | | | |  |  |
| Elecssories |  | |  | |  | |  |  |
| HealthBeauties |  | |  | |  | |  |  |
| Operating Profit ($mln) |  | |  | |  | |  |  |
| Cumulative Investments ($mln) |  | |  | |  | |  |  |